



Sharing Knowledge in Second Life

Jeanne Holm, Charles White, and Tom Soderstrom Jet Propulsion Laboratory, California Institute of Technology

October 25, 2007





Communicate



Innovate



Motivate



Generations Share Differently

- 1930-50's era generation
 - Focus on society
 - Friendships are forged through adversity
- 1960-70's era generation
 - Focus on community
 - Friendships forged through identification with a cause
- 1980-90's era generation
 - Focus on the individual
 - Friendships forged through individual goal accomplishment
- 2000's era generation
 - Focus on common interests
 - Friendships are created or thrive virtually...











Communicate



Innovate



Motivate



Making the Network Matter

- Social networks are critical to organizations retaining and enhancing their critical knowledge yet have been left to grow organically
 - Undocumented growth puts your company at risk if key people leave
 - Networks can be the primary means of doing business (China--guanxi)
- Social and intellectual capital is developed through reciprocity
 - The way in which social networks are instantiated reveals the ways in which social capital is realized, such as friendship (one to few) vs. virtual communities (one to many)
- Trust is built over time and shared experiences
 - Personal experience ("I know you")
 - Shared experience ("We both worked on the same project")
 - Transfer of trust ("We know the same person who trusts us")
 - Shared values ("We agree to operate by the same rules")
- Given all the emphasis on knowledge sharing, there's a counterbalance with security of information (legal and personal)
 - Will this be used against me or my organization for competitive advantage?





Communicate



Innovate



Motivate



Virtual Worlds - Potential Benefits

- Increased efficiency via reduced non-value-added travel
- Reduced costs by using emerging standards and infrastructure
- Greater effectiveness via quick trial-and-error of new concepts
- **Better learning** via interactive and immersive training sessions and seminars... from home base
- Improved creativity via rapid brainstorming sessions
- Employer of choice for GenY and beyond
- Higher win record through more effective proposals, quicker and better partnering, and increased visibility
- Sustained budgets and good-will through increased visibility

"The best way to predict the future is to create it" (P. Drucker)





Communicate



Innovate



Motivate



Virtual Worlds in Education

- From Johns Hopkins University, Carey Business School, Master's Program in Advanced Topics in Organizational Learning (May'07)
 - "What's new in Organizational Learning and Knowledge Management"
 - Guidelines. Research and report on cutting-edge aspect such as: virtual reality [e.g., Second Life], video [e.g., YouTube], social networking sites [e.g., LinkedIn, Lotus Connections] intranet data mining [e.g., Autonomy], open source computing [e.g., Wikipedia, Citizendium.] Discuss the product/service and evaluate its usefulness as a method for organizational learning within and/or outside of your organization. Consider cost, learning curve, congruence with the organization's culture, most suitable industries, etc. in your evaluation.
 - Podcast length: 10-12 minutes.
 - Post a text abstract in Blackboard's Discussion Board."





Communicate



Innovate



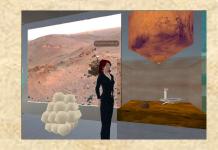
Motivate



Virtual Worlds

- Virtual worlds are 3D immersive, persistent environments where people meet, interact, make friends, and accomplish tasks
- In part, NASA's presence in the Second Life metaverse arose from the President's Commission on Implementation of U.S. Space Exploration Policy
 - Guides the space program and inspire young people to study math, science and engineering
 - "NASA could create live-action learning modules that give players the chance to experiment with orbital mechanics, the principles of spaceflight and other spacerelated subjects...as learning devices for people of all ages"











Communicate



Innovate



Motivate



Second Life in Seconds

- 80% of active Internet users and Fortune 500 companies will participate in a virtual world by 2011 (Gartner)
- SL is a communications technology... and free (mostly)
- Launched by Linden Labs in 2003 now has 8M residents (40,000 active at any one point) with a growth rate of >20% per month (adding 25,000 members per day)
- Linden Labs is installing 120 servers/week to keep up with growth
- Example usage
 - Participate in company events such as town halls (IBM, ...)
 - Build and test drive a virtual hotel and use the data to build a real hotel (Starwood Hotels' Aloft chain to open in 2008)
 - Promote new standards (Amazon's S3 promotion)
 - Virtual Interview Events by major corporations
 - Model Europe at +10 ft sea level (future)
 - NOAA Weather maps to model pandemics (future)







Communicate



Innovate



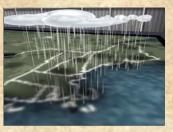
Motivate



What Are Others Doing?

- Real Life Government in Second Life group and activities
 - NOAA, NASA, State Department, Office of Management and Budgets, Swedish Embassy, Centers for Disease Control, National Institutes of Health, Library of Congress, and more
 - Citizen participation and services
- Aerospace industry (The Aerospace Corporation, International Spaceflight Museum, University space programs, Honeywell)
 - Marketing and sponsor engagement
 - Research and development for immersive collaboration
 - Global engineering teams
- General industry
 - Support for distributed workforce for meetings and collaborative work (decreased costs, increased employee satisfaction)
 - Marketing and sales









Communicate



Innovate



Motivate



What is NASA Doing?

- NASA notes that virtual worlds are an important space for action and has an agency-wide team for "NASA Immersive Synthetic Environments" (includes SL, virtual worlds, and gaming)
- NASA has four thrusts for virtual worlds
 - Mission support (modeling and simulation, collaboration, proposal development, and more)
 - Outreach (public engagement and participation)
 - Education (K-12 learning)
 - Training (internal)
- Activities in Second Life
- Current SL activities include
 - Explorer Island (led by JPL)
 - NASA CoLab
 - Launch operations training
 - Modeling and simulation for Constellation Lunar Program
 - Celebrate NASA and Explorer 1 50-year anniversaries
 - Conference/event support and planning







Communicate



Innovate



Motivate



Match the Avatar – Round 1

















Communicate



Innovate

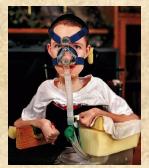


Motivate



Match the Avatar – Round 2

















Communicate



Innovate



Motivate



Let's Enter The Virtual World...

- Your tour guides today
 - Jeanne Holm aka Devery Barrymore
 - Charles White aka Jet Burns









Communicate



Innovate



Motivate



To Go In World

- To create an account (there is no charge)
- Go to http://www.secondlife.com
- Create an account
 - Select a name--that's the hard part!
- Download the application (some organizations block usage at work)
- Sign in and choose an avatar (you can always change it later, so just go with a default one to get started)
- You can either explore the orientation area or just ask for help
 - Click on the "Search" button at the bottom of the screen
 - To find NASA, select the "Places" tab and enter NASA--you'll see "Explorer Island"
 - To find Jeanne or Charley, select the "People" tab and search for Devery Barrymore or Jet Burns
 - Choose the lower right button "Add Friend" and we'll find you!





Communicate



Innovate



Motivate





To participate and to learn more, go to Second Life and visit Explorer Island and NASA CoLab